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[www.maldon.gov.uk](http://www.maldon.gov.uk)



04 March 2026

APOLOGIES: Committee Services  
Email: [Committee.clerk@maldon.gov.uk](mailto:Committee.clerk@maldon.gov.uk)

CHIEF EXECUTIVE  
Doug Wilkinson

Dear Councillor

You are summoned to attend the meeting of the;

**PERFORMANCE, GOVERNANCE AND AUDIT COMMITTEE**

on **THURSDAY 12 MARCH 2026** at **7.30 pm**

in the **Council Chamber, Maldon District Council Offices, Princes Road, Maldon.**

Please Note: All meetings will continue to be live streamed on the [Council's YouTube channel](#) for those wishing to observe remotely. Public participants wishing to speak remotely at a meeting can continue to do so via Microsoft Teams.

To register your request to speak / attend in person please complete a [Public Access form](#) (to be submitted by 12noon on the working day before the Committee meeting). All requests will be considered on a first-come, first-served basis.

A copy of the agenda is attached.

Yours faithfully

Chief Executive

**COMMITTEE MEMBERSHIP:**

CHAIRPERSON	Councillor W Stamp, CC
VICE-CHAIRPERSON	Councillor N D Spenceley
COUNCILLORS	M G Bassenger D O Bown S J Burwood J C Hughes M G Neall R G Pratt U G C Siddall-Norman M E Thompson
INDEPENDENT PERSON (non-voting)	Mr Derek Smith

Please note: Electronic copies of this agenda and its related papers are available via the Council's website [www.maldon.gov.uk](http://www.maldon.gov.uk).





**AGENDA  
PERFORMANCE, GOVERNANCE AND AUDIT COMMITTEE**

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**THURSDAY 12 MARCH 2026**

1. **Chairperson's Notices**

2. **Apologies for Absence**

3. **Minutes of the last meeting** (Pages 5 - 14)

To confirm the Minutes of the Performance, Governance and Audit Committee held on 22 January 2026 (copy enclosed).

4. **Matters Arising** (Pages 15 - 16)

To note the matters arising from the last meeting of the Committee (copy enclosed).

5. **Disclosure of Interest**

To disclose the existence and nature of any Disclosable Pecuniary Interests, Other Registrable interests and Non-Registrable Interests relating to items of business on the agenda having regard to paragraph 9 and Appendix B of the Code of Conduct for Members.

(Members are reminded that they are also required to disclose any such interests as soon as they become aware should the need arise throughout the meeting).

6. **Public Participation**

To receive the views of members of the public, of which prior notification in writing has been received (no later than noon on the Tuesday prior to the day of the meeting).

Should you wish to submit a question please complete the online form at:  
[www.maldon.gov.uk/publicparticipation](http://www.maldon.gov.uk/publicparticipation).

7. **Report of the External Auditor on the Audit of Financial Year 2024 / 25** (Pages 17 - 88)

To consider the report of the Director of Finance (copy enclosed).

8. **Statement of Accounts 2024/25** (Pages 89 - 208)

To consider the report of the Director of Finance (copy enclosed).

9. **Internal Audit Report** (Pages 209 - 210)

To consider the report of the Director of Finance (copy enclosed).

a) **Progress Report (March 2026)** (Pages 211 - 218)

b) **Follow-Up of Recommendations Report (March 2026)** (Pages 219 - 230)

- c) Management of Property Final Report (February 2026) (Pages 231 - 264)
  - d) HR System Review Final Report (October 2025) (Pages 265 - 284)
  - e) Food Safety Final Report (February 2026) (Pages 285 - 298)
  - f) Safeguarding Final Report (January 2026) (Pages 299 - 318)
10. **Corporate Performance - Quarter 3** (Pages 319 - 354)  
To consider the report of the Chief Executive, (copy enclosed).
  11. **Review of Corporate Risk - Quarter 3** (Pages 355 - 364)  
To consider the report of the Chief Executive, (copy enclosed).
  12. **Annual Governance Statement Actions Update** (Pages 365 - 368)  
To consider the report of the Chief Executive, (copy enclosed).
  13. **Health and Safety Update - Quarter Three 2025 / 26** (Pages 369 - 378)  
To consider the report of the Director of Neighbourhood Services and Communities (copy enclosed).
  14. **2025/26 Annual Governance Statement** (Pages 379 - 388)  
To consider the report of the Chief Executive, (copy enclosed).
  15. **Community Governance Reviews** (Pages 389 - 420)  
To consider the report of the Director of Legal and Governance, (copy enclosed).
  16. **UK Shared and Rural England Prosperity Funds** (Pages 421 - 428)  
To consider the report of the Chief Executive, (copy enclosed).
  17. **Leisure Contract Update** (Pages 429 - 434)  
To consider the report of the Director of Neighbourhood Services and Communities (copy enclosed).
  18. **Annual Review of Financial Regulations** (Pages 435 - 442)  
To consider the report of the Director of Finance (Appendix attached, report to follow).
  19. **Any other items of business that the Chairperson of the Committee decides are urgent**
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## **NOTICES**

### **Recording of Meeting**

Please note that the Council will be recording and publishing on the Council's website any part of this meeting held in open session.

### **Fire**

We do not have any fire alarm testing scheduled for this meeting. In the event of a fire, a siren will sound. Please use either of the two marked fire escape routes. Once out of the building please proceed to the designated muster point located on the grass verge by the police station entrance. Please gather there and await further instruction. If you feel you may need assistance to evacuate the building, please make a member of Maldon District Council staff aware.

### **Health and Safety**

Please be advised of the different levels of flooring within the Council Chamber.

### **Closed-Circuit Televisions (CCTV)**

Meetings held in the Council Chamber are being monitored and recorded by CCTV.

### **Lift**

Please be aware, there is not currently lift access to the Council Chamber.